Translation

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Summary of Consolidated Financial Results for the Year Ended March 31, 2022 (Based on Japanese GAAP)

May 13, 2022

| Company name: | MAEZAWA KYU | SO INDUSTRIES CO ., | LTD. | | | |
|---------------------------|-----------------------|------------------------|---------|----------------------|----------|----------------|
| Stock exchange listing: | Tokyo | | | | | |
| Stock code: | 6485 URL | https://www.qso.co.jp/ | | | | |
| Representative: | President and Repr | resentative Director | Yuichi | Taniai | | |
| T., | Director, Chief of A | Administration | V-:-1: | | TEI | 03-3716-1512 |
| Inquiries: | Headquarters | | Yoteni | ro Taniguchi | TEL | 03-3/10-1312 |
| Scheduled date of ordin | nary general meeting | of shareholders: | June 28 | 3, 2022 | | |
| Scheduled date to file S | Securities Report: | | June 29 | 9, 2022 | | |
| Scheduled date to comm | nence dividend payr | nents: | June 29 | 9, 2022 | | |
| Preparation of supplement | entary material on fi | nancial results: | Yes | | | |
| Holding of financial res | sults meeting: | | Yes | (for analysts and in | stitutio | nal investors) |
| | | | | | | |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| (1) Consolidated operating results Percentages indicate year-on-year changes | | | | | | | | | | |
|--|-----------------|-----|------------------|--------|-----------------|--------|--|--------|--|--|
| | Net sales | | Operating profit | | Ordinary profit | | Profit attributable to owners of parent | | | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | | |
| Year ended March 31, 2022 | 28,789 | 4.8 | 2,139 | (16.6) | 2,287 | (14.8) | 1,498 | (19.7) | | |
| Year ended March 31, 2021 | 27,479 | — | 2,565 | - | 2,683 | - | 1,866 | - | | |

| | Earnings per share | I hillited earnings ner | Profit attributable to owners of parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|---------------------------|--------------------|-------------------------|--|---------------------------------|----------------------------|
| | Yen | Yen | % | % | % |
| Year ended March 31, 2022 | 67.25 | - | 4.0 | 5.1 | 7.4 |
| Year ended March 31, 2021 | 83.11 | - | 5.2 | 6.3 | 9.3 |

(2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------|-----------------|-----------------|--------------|----------------------|
| | Millions of yen | Millions of yen | % | Yen |
| As of March 31, 2022 | 45,619 | 37,630 | 82.5 | 1,695.48 |
| As of March 31, 2021 | 44,040 | 36,412 | 82.7 | 1,628.24 |

(3) Consolidated cash flows

| | Cash flows from | Cash flows from | Cash flows from | Cash and cash equivalents |
|---------------------------|----------------------|----------------------|----------------------|---------------------------|
| | operating activities | investing activities | financing activities | at end of period |
| | Millions of yen | Millions of yen | Millions of yen | Millions of yen |
| Year ended March 31, 2022 | 1,061 | (207) | (708) | 13,546 |
| Year ended March 31, 2021 | 3,233 | (1,278) | (700) | 13,348 |

2. Cash dividends

| | | Annu | al dividends per | Total cash | Dividend payout | Ratio of dividends to net assets | | |
|--|-----------------|-----------------|------------------|-----------------|-----------------|-------------------------------------|----------------------|----------------|
| | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Millions of yen | % | % |
| Year ended March 31, 2021 | | 20.00 | - | 25.00 | 45.00 | 503 | 27.1 | 1.4 |
| Year ended March 31, 2022 | - | 10.00 | - | 20.00 | 30.00 | 667 | 44.5 | 1.8 |
| Year ending March 31, 2023 (Forecast) | - | 15.00 | - | 15.00 | 30.00 | | 50.4 | |

3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

| | | | | | | | Percentages inc | licate ye | ear-on-year changes |
|---|---------------------|-----|-----------------|----------------------------------|-----------------|----------------------------------|-----------------|--------------------|---------------------|
| | Net sales Operating | | Operating pr | Operating profit Ordinary profit | | Profit attributa owners of pa | | Earnings per share | |
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Six months ending September 30, 2022 | 14,480 | 3.1 | 950 | (16.6) | 1,030 | (14.7) | 680 | (13.4) | 30.64 |
| Full year | 29,290 | 1.7 | 1,830 | (14.5) | 1,990 | (13.0) | 1,320 | (11.9) | 59.47 |

No

4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2022

(changes in specified subsidiaries resulting in the change in scope of consolidation):

| (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements | | | | | | |
|---|-----|--|--|--|--|--|
| Changes in accounting policies due to revisions to accounting standards and other regulations: | Yes | | | | | |
| Changes in accounting policies due to other reasons: | No | | | | | |
| Changes in accounting estimates: | No | | | | | |
| Restatement of prior period financial statements: | No | | | | | |

(3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| I | As of March 31, 2022 | 1 | 23,000,000 sha | ares | As of March 31, 2021 | I | 23,000,000 shares | | |
|---|--|---------|----------------|------|---------------------------|--------|-------------------|--|--|
| N | Sumber of treasury shares at the end of th | e perio | d | | | | | | |
| | As of March 31, 2022 | : | 805,117 sha | ares | As of March 31, 2021 | 1 | 637,088 shares | | |
| A | Average number of shares during the period | | | | | | | | |
| | Year ended March 31, 2022 | 1 | 22,286,776 sha | ares | Year ended March 31, 2021 | I I | 22,455,219 shares | | |

Consolidated financial statements

Consolidated balance sheets

| | | (Millions of year) |
|---|----------------------|----------------------|
| | As of March 31, 2021 | As of March 31, 2022 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 13,985 | 14,30 |
| Notes receivable - trade | 1,610 | 1,454 |
| Accounts receivable - trade | 3,486 | 3,74 |
| Electronically recorded monetary claims - operating | 5,035 | 5,40 |
| Securities | 100 | 39 |
| Merchandise and finished goods | 4,146 | 4,70 |
| Work in process | 60 | 6 |
| Raw materials and supplies | 998 | 1,21 |
| Other | 406 | 52 |
| Total current assets | 29,830 | 31,80 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 8,020 | 8,07 |
| Accumulated depreciation | (5,951) | (6,08 |
| Buildings and structures, net | 2,068 | 1,98 |
| Machinery, equipment and vehicles | 7,761 | 7,82 |
| Accumulated depreciation | (7,073) | (7,13 |
| Machinery, equipment and vehicles, net | 687 | 68 |
| Land | 4,622 | 4,62 |
| Construction in progress | 2 | 2 |
| Other | 3,486 | 3,66 |
| Accumulated depreciation | (3,265) | (3,46 |
| Other, net | 221 | 20 |
| Total property, plant and equipment | 7,602 | 7,51 |
| Intangible assets | | , |
| Software | 385 | 43 |
| Goodwill | 355 | 31 |
| Other | 21 | 2 |
| Total intangible assets | 763 | 77 |
| Investments and other assets | | |
| Investment securities | 4,104 | 3,80 |
| Long-term loans receivable | 5 | -, |
| Insurance funds | 1,428 | 1,46 |
| Deferred tax assets | 176 | 12 |
| Other | 133 | 11 |
| Allowance for doubtful accounts | (3) | (|
| Total investments and other assets | 5,844 | 5,51 |
| Total non-current assets | 14,210 | 13,81 |
| Total assets | 44,040 | 45,619 |

| | | (Millions of yen) |
|--|----------------------|----------------------|
| | As of March 31, 2021 | As of March 31, 2022 |
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 4,260 | 5,017 |
| Electronically recorded obligations - operating | 523 | 639 |
| Income taxes payable | 460 | 300 |
| Provision for bonuses | 245 | 252 |
| Provision for bonuses for directors (and other officers) | 41 | 16 |
| Buy-sell transaction liability | 36 | 57 |
| Other | 1,177 | 837 |
| Total current liabilities | 6,745 | 7,121 |
| Non-current liabilities | | |
| Deferred tax liabilities | 188 | 293 |
| Retirement benefit liability | 609 | 487 |
| Asset retirement obligations | 4 | 4 |
| Other | 80 | 82 |
| Total non-current liabilities | 883 | 867 |
| Total liabilities | 7,628 | 7,989 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 3,358 | 3,358 |
| Capital surplus | 3,711 | 3,711 |
| Retained earnings | 28,654 | 29,649 |
| Treasury shares | (587) | (766 |
| Total shareholders' equity | 35,136 | 35,953 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,202 | 1,396 |
| Foreign currency translation adjustment | 93 | 296 |
| Remeasurements of defined benefit plans | (20) | (15 |
| Total accumulated other comprehensive income | 1,275 | 1,677 |
| Total net assets | 36,412 | 37,630 |
| Total liabilities and net assets | 44,040 | 45,619 |

Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2021 | March 31, 2022 |
| Net sales | 27,479 | 28,789 |
| Cost of sales | 18,725 | 20,566 |
| Gross profit | 8,754 | 8,223 |
| Selling, general and administrative expenses | 6,188 | 6,083 |
| Operating profit | 2,565 | 2,139 |
| Non-operating income | | |
| Interest income | 21 | 21 |
| Dividend income | 71 | 100 |
| Foreign exchange gains | 22 | 5 |
| Subsidy income | 17 | 5 |
| Dispatching income | 12 | 11 |
| Other | 3 | 7 |
| Total non-operating income | 146 | 151 |
| Non-operating expenses | | |
| Loss on cancellation of insurance policies | 26 | 2 |
| Other | 1 | 1 |
| Total non-operating expenses | 28 | 4 |
| Ordinary profit | 2,683 | 2,287 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 0 | 0 |
| Gain on sale of investment securities | 0 | - |
| Gain on sale of membership | - | 1 |
| Insurance claim income | 64 | - |
| Total extraordinary income | 64 | 1 |
| Extraordinary losses | | |
| Loss on sale of non-current assets | 0 | - |
| Loss on retirement of non-current assets | 7 | 20 |
| Loss on sale of investment securities | 0 | 0 |
| Total extraordinary losses | 7 | 21 |
| Profit before income taxes | 2,740 | 2,267 |
| Income taxes - current | 808 | 701 |
| Income taxes - deferred | 65 | 66 |
| Total income taxes | 874 | 768 |
| Profit | 1,866 | 1,498 |
| Profit attributable to owners of parent | 1,866 | 1,498 |

Consolidated statements of comprehensive income

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2021 | March 31, 2022 |
| Profit | 1,866 | 1,498 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 442 | 194 |
| Foreign currency translation adjustment | 19 | 202 |
| Remeasurements of defined benefit plans, net of tax | 44 | 4 |
| Total other comprehensive income | 505 | 402 |
| Comprehensive income | 2,371 | 1,900 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 2,371 | 1,900 |
| | | |

Consolidated statements of changes in equity

Fiscal year ended March 31, 2021

| | | | | | (Millions of yen) | |
|--|---------------|----------------------|-------------------|-----------------|----------------------------|--|
| | | Shareholders' equity | | | | |
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at beginning of period | 3,358 | 3,711 | 28,193 | (1,298) | 33,965 | |
| Changes during period | | | | | | |
| Dividends of surplus | | | (483) | | (483) | |
| Profit attributable to owners of parent | | | 1,866 | | 1,866 | |
| Purchase of treasury shares | | | | (211) | (211) | |
| Cancellation of treasury shares | | | (922) | 922 | _ | |
| Net changes in items other than shareholders' equity | | | | | | |
| Total changes during period | _ | _ | 460 | 710 | 1,171 | |
| Balance at end of period | 3,358 | 3,711 | 28,654 | (587) | 35,136 | |

| | Accumulated other comprehensive income | | | | |
|--|---|--|---|--|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 759 | 74 | (64) | 769 | 34,735 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (483) |
| Profit attributable to owners of parent | | | | | 1,866 |
| Purchase of treasury shares | | | | | (211) |
| Cancellation of treasury shares | | | | | _ |
| Net changes in items other than shareholders' equity | 442 | 19 | 44 | 505 | 505 |
| Total changes during period | 442 | 19 | 44 | 505 | 1,676 |
| Balance at end of period | 1,202 | 93 | (20) | 1,275 | 36,412 |

Fiscal year ended March 31, 2022

(Millions of yen)

| | Shareholders' equity | | | | |
|---|----------------------|-----------------|-------------------|-----------------|-------------------------------|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity |
| Balance at beginning of period | 3,358 | 3,711 | 28,654 | (587) | 35,136 |
| Changes during period | | | | | |
| Dividends of surplus | | | (502) | | (502) |
| Profit attributable to owners of parent | | | 1,498 | | 1,498 |
| Purchase of treasury shares | | | | (199) | (199) |
| Disposal of treasury shares | | | | 21 | 21 |
| Transfer from retained earnings to capital surplus | | | (0) | | (0) |
| Net changes in items other than shareholders' equity | | | | | |
| Total changes during period | - | _ | 995 | (178) | 816 |
| Balance at end of period | 3,358 | 3,711 | 29,649 | (766) | 35,953 |

| | Accumulated other comprehensive income | | | | |
|---|---|--|---|--|------------------|
| | Valuation difference on available-for-sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Total net assets |
| Balance at beginning of period | 1,202 | 93 | (20) | 1,275 | 36,412 |
| Changes during period | | | | | |
| Dividends of surplus | | | | | (502) |
| Profit attributable to owners of parent | | | | | 1,498 |
| Purchase of treasury shares | | | | | (199) |
| Disposal of treasury shares | | | | | 21 |
| Transfer from retained earnings to capital surplus | | | | | (0) |
| Net changes in items other than shareholders' equity | 194 | 202 | 4 | 402 | 402 |
| Total changes during period | 194 | 202 | 4 | 402 | 1,218 |
| Balance at end of period | 1,396 | 296 | (15) | 1,677 | 37,630 |

Consolidated statements of cash flows

| | | (Millions of yen) |
|--|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2021 | March 31, 2022 |
| Cash flows from operating activities | | |
| Profit before income taxes | 2,740 | 2,267 |
| Depreciation | 687 | 618 |
| Amortization of goodwill | 39 | 39 |
| Insurance claim income | (64) | - |
| Increase (decrease) in provision for bonuses | 51 | 6 |
| Increase (decrease) in provision for bonuses for directors | (14) | (25) |
| (and other officers) | (14) | (25) |
| Increase (decrease) in retirement benefit liability | (41) | (115) |
| Share-based payment expenses | _ | 20 |
| Interest and dividend income | (92) | (122) |
| Foreign exchange losses (gains) | (22) | (5) |
| Loss (gain) on cancellation of insurance policies | 26 | (1) |
| Loss (gain) on sale of investment securities | 0 | 0 |
| Loss (gain) on sale of membership | _ | (1) |
| Decrease (increase) in trade receivables | (760) | (447) |
| Decrease (increase) in inventories | 559 | (722) |
| Decrease (increase) in accounts receivable - other | (261) | 7 |
| Increase (decrease) in trade payables | 670 | 868 |
| Increase (decrease) in accrued consumption taxes | 423 | (527) |
| Other, net | 54 | (63) |
| Subtotal | 3,996 | 1,797 |
| Interest and dividends received | 85 | 117 |
| Proceeds from insurance income | 64 | - |
| Payments associated with disaster loss | (32) | _ |
| Interest paid | _ | (0) |
| Income taxes paid | (880) | (853) |
| Net cash provided by (used in) operating activities | 3,233 | 1,061 |

| | | (Millions of yen) |
|---|-------------------|-------------------|
| | Fiscal year ended | Fiscal year ended |
| | March 31, 2021 | March 31, 2022 |
| Cash flows from investing activities | | |
| Payments into time deposits | (271) | (339) |
| Proceeds from withdrawal of time deposits | 222 | 308 |
| Proceeds from redemption of securities | 100 | 150 |
| Purchase of investment securities | (602) | - |
| Proceeds from sale of investment securities | 51 | 125 |
| Purchase of property, plant and equipment | (561) | (308) |
| Proceeds from sale of property, plant and equipment | 0 | 0 |
| Purchase of intangible assets | (0) | (111) |
| Proceeds from sale of membership | _ | 6 |
| Repayments of insurance funds contract | (185) | (184 |
| Proceeds from cancellation of insurance funds | 115 | 135 |
| Proceeds from maturity of insurance funds | _ | 10 |
| Long-term loan advances | _ | (2 |
| Proceeds from collection of long-term loans receivable | 1 | 2 |
| Purchase of shares of subsidiaries resulting in change in | (147) | |
| scope of consolidation | (147) | = |
| Other, net | (0) | - |
| Net cash provided by (used in) investing activities | (1,278) | (207 |
| Cash flows from financing activities | | |
| Repayments of lease liabilities | (5) | (5 |
| Dividends paid | (482) | (503) |
| Purchase of treasury shares | (211) | (199 |
| — Net cash provided by (used in) financing activities | (700) | (708 |
| Effect of exchange rate change on cash and cash equivalents | 23 | 52 |
| Net increase (decrease) in cash and cash equivalents | 1,278 | 197 |
| Cash and cash equivalents at beginning of period | 12,069 | 13,348 |
| Cash and cash equivalents at end of period | 13,348 | 13,546 |